

ON BEHALF OF AVISTA CORPORATION

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ON BEHALF OF HYDRO ONE LIMITED

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BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE JOINT)	
APPLICATION OF HYDRO ONE LIMITED)	CASE NO. AVU-E-17- <u>09</u>
(ACTING THROUGH ITS INDIRECT)	CASE NO. AVU-G-17- <u>05</u>
SUBSIDIARY, OLYMPUS EQUITY LLC))	
AND)	
AVISTA CORPORATION)	DIRECT TESTIMONY
FOR AN ORDER AUTHORIZING PROPOSED)	OF
<u>TRANSACTION</u>)	PATRICK D. EHRBAR

FOR AVISTA CORPORATION

(ELECTRIC AND NATURAL GAS)

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1 I. INTRODUCTION

2 Q. Please state your name, business address and
3 present position with Avista Corporation?

4 A. My name is Patrick D. Ehrbar and my business address
5 is 1411 East Mission Avenue, Spokane, Washington. I am
6 presently assigned to the State and Federal Regulation
7 Department as Director of Rates.

8 Q. Would you briefly describe your educational
9 background and professional experience?

10 A. Yes. I am a 1995 graduate of Gonzaga University
11 with a Bachelors degree in Business Administration. In 1997
12 I graduated from Gonzaga University with a Masters degree in
13 Business Administration. I started with Avista in April 1997
14 as a Resource Management Analyst in the Company's Demand Side
15 Management (DSM) department. Later, I became a Program
16 Manager, responsible for energy efficiency program offerings
17 for the Company's educational and governmental customers. In
18 2000, I was selected to be one of the Company's key Account
19 Executives. In this role I was responsible for, among other
20 things, being the primary point of contact for numerous
21 commercial and industrial customers, including delivery of
22 the Company's site specific energy efficiency programs.

23 I joined the State and Federal Regulation Department as
24 a Senior Regulatory Analyst in 2007. Responsibilities in that

1 role included being the discovery coordinator for the
2 Company's rate cases, line extension policy tariffs, as well
3 as miscellaneous regulatory issues. In November 2009, I was
4 promoted to Manager of Rates and Tariffs, and later promoted
5 to be Senior Manager of Rates and Tariffs. In my current role
6 my responsibilities include revenue requirements, electric
7 and natural gas rate design, decoupling, power cost and
8 natural gas rate adjustments, customer usage and revenue
9 analysis, and Rates administration.

10 **Q. What is the scope of your testimony in this**
11 **proceeding?**

12 A. My testimony will explain certain commitments
13 offered by Avista and Hydro One (hereafter jointly referred
14 to as "Joint Applicants") as part of our request for approval
15 of the Proposed Transaction. Among the commitments is a
16 proposed Rate Credit to customers beginning following the
17 closing of the transaction, which will provide immediate net
18 benefits to customers. I will explain how Joint Applicants
19 are proposing to allocate this benefit to Avista's electric
20 and natural gas customers. I will also explain other
21 regulatory commitments offered by the companies.

22 In addition, my testimony will explain the proposed
23 accounting protocol for any affiliate transactions between
24 Avista and Hydro One following the closing of the transaction.

1 Finally, I will explain why Joint Applicants believe this
2 filing for approval of the Proposed Transaction should be
3 processed separately from the pending electric and natural
4 gas general rate cases, and should not be consolidated.

5 **Q. Are you sponsoring any exhibits that accompany your**
6 **testimony?**

7 A. Yes. I am sponsoring Exhibit No. 7, Schedule 1
8 which provides the derivation of the Company's standard cost
9 allocators, which are used to spread the proposed Rate Credit
10 among the Company's electric and natural gas customers in
11 Idaho, Washington, and Oregon. Exhibit No. 7, Schedule 2
12 shows the allocation of the proposed Rate Credit to Avista's
13 Idaho electric and natural gas customers. Next, I am
14 sponsoring Exhibit No. 7, Schedule 3, which is a memorandum
15 summarizing the proposed accounting protocol for any
16 affiliate transactions between Avista and Hydro One following
17 the closing of the transaction. Finally, Exhibit No. 7,
18 Schedule 4 includes proforma electric and natural gas tariffs
19 that provide the terms and conditions of the proposed Rate
20 Credit. These exhibits were prepared under my supervision.
21 A table of contents for my testimony is as follows:

1	Description	Page
2	I. Introduction	1
3	II. Rate Commitment No. 18	4
4	III. Regulatory Commitment Nos. 20, 23, 26-28,	
5	31-32	11
6	IV. Accounting for Merger-Related Costs	16
7	V. Relationship to Pending General Rate Cases	19
8		
9		

10 **II. RATE COMMITMENT NO. 18**

11 **Q. Please explain the annual Rate Credit (Commitment**
12 **No. 18) proposed by Joint Applicants.**

13 A. As explained by Mr. Morris, the proposed annual Rate
14 Credit is \$2.65 million per year for the first five years
15 following the closing of the transaction, and the Rate Credit
16 increases to \$3.65 million per year for the last five years
17 - for a total of \$31.5 million over the 10-year period. These
18 annual rate credits are system amounts, and would be allocated
19 by service and state jurisdiction as described later in my
20 testimony.

21 Joint Applicants are proposing that the Rate Credit
22 applicable to Idaho customers be passed through to customers
23 through separate tariffs: Schedule 73 for electric customers
24 and Schedule 173 for natural gas customers.

25 **Q. Is any portion of the proposed Rate Credit**
26 **offsetable?**

27 A. Yes. A portion of the proposed Rate Credit for the
28 10-year period is offsetable. That is, when cost savings or

1 net benefits directly related to the transaction are already
2 reflected in base retail rates for customers, the separate
3 Rate Credit on Schedules 73 and 173 will be reduced by an
4 amount up to the offsetable portion of the Rate Credit. As
5 Mr. Thies explains, \$1.7 million of the \$2.65 million annual
6 Rate Credit for the first five years is offsetable. For the
7 last five years, \$2.7 million of the \$3.65 million is
8 offsetable. To the extent that Avista demonstrates there are
9 net cost savings, or net benefits, directly associated with
10 the transaction that are already reflected in base retail
11 rates, the Rate Credit for the first five years would be
12 reduced by up to \$1.7 million, and the Rate Credit for the
13 last five years would be reduced by up to \$2.7 million.

14 The proposed \$31.5 million benefit for the 10-year period
15 represents the "floor" of benefits customers will receive; as
16 additional merger savings occur, those would be reflected as
17 part of the cost of service captured in subsequent general
18 rate cases. The \$31.5 million will be received by customers
19 either through the separate Rate Credit on tariff Schedules
20 73 and 173, or by the benefits being reflected in base retail
21 rates.

22 **Q. Please explain how the Rate Credit is proposed to**
23 **be allocated among Avista's electric and natural gas**
24 **customers.**

1 A. The cost savings related to the transaction,
2 described by Mr. Thies, generally fall into the category of
3 costs referred to as "common costs." For ratemaking purposes,
4 these common costs are allocated between electric and natural
5 gas customers, and by state jurisdiction (Idaho, Washington,
6 and Oregon) using standard allocation factors that have been
7 used for many years to allocate common costs, and have been
8 reviewed periodically in general rate cases.¹

9 Joint Applicants are proposing to allocate the Rate
10 Credit to Avista's electric and natural gas customers, and by
11 state jurisdiction, using these same allocation factors.²

12 **Q. Using these existing allocation methods, how would**

¹ The allocation methodologies used for purposes of allocating "common costs" have been reviewed and approved by the utility commissions in Idaho, Washington, and Oregon. In addition, these methodologies are employed in each general rate case filed by the Company in each jurisdiction.

² The AEL&P operations in the City and Borough of Juneau, Alaska, operate substantially independent of Avista Utilities, and the costs from which the merger-related cost savings are derived, are currently not being charged to AEL&P. Therefore, there are no financial cost savings to flow through to AEL&P customers. For Avista's retail operations in Montana, Avista has approximately 30 retail customers and total retail revenue of approximately \$74,000. Due to the very limited retail operations by Avista in Montana, for administrative efficiency the past practice by the Montana Public Service Commission has been to review the final rates recently filed and approved in the State of Idaho, and approve those for Avista's Montana customers, when a request is made by Avista. The date of the last approved retail rates in Montana for Avista was April 27, 2011. Since that time electric retail rates have increased in the State of Idaho, but Avista has not proposed similar increases for its Montana customers. Because Avista's current retail rates for its Montana customers are already below its cost of service, and for the sake of administrative efficiency, Avista and Hydro One are not proposing to flow through a financial benefit to Avista's Montana customers related to the Proposed Transaction. (If a proportionate benefit to Montana customers were to be calculated based on the level of retail revenue, the total annual Rate Credit for all customers combined would be approximately \$190.)

1 **the Rate Credit be allocated first between Avista's services,**
2 **i.e., between electric and natural gas operations?**

3 A. To allocate the Rate Credit to electric and natural
4 gas operations, the Company uses what is referred to as a
5 "Factor 7" allocator. This factor is developed using the
6 following four components:

- 7 (1) Direct Operations & Maintenance ("O&M") and
8 Administrative and General (A&G) costs, excluding
9 labor and resource costs, that are assigned to
10 electric service, natural gas North (Washington and
11 Idaho) service and Oregon natural gas service.
12
- 13 (2) Direct O&M and A&G labor costs that are assigned to
14 electric service, natural gas North (Washington and
15 Idaho) service and Oregon natural gas service.
16
- 17 (3) Number of customers for electric service, natural
18 gas North (Washington and Idaho) service and Oregon
19 natural gas service.
20
- 21 (4) Net direct plant that is assigned to electric
22 service, natural gas North (Washington and Idaho)
23 service and Oregon natural gas service.
24

25 The calculations to develop the Factor 7 allocator are
26 provided in Exhibit No. 7, Schedule 1.

27 **Q. Once the Rate Credit is allocated between electric**
28 **and natural gas operations, how is the credit split between**
29 **the state jurisdictions?**

30 A. For Avista's electric operations, the Company uses
31 what is referred to as a "Factor 4" allocator for purposes of
32 allocating common costs to Washington and Idaho. This factor
33 is developed using the following four factors:

- 1 (1) Direct O&M and A&G costs, excluding labor and
2 resource costs that are assigned to Washington and
3 Idaho electric service.
4
5 (2) Direct O&M and A&G labor costs that are assigned to
6 Washington and Idaho electric.
7
8 (3) Number of customers for Washington and Idaho
9 electric.
10
11 (4) Net direct plant that is assigned to Washington and
12 Idaho electric service.
13

14 For Avista's natural gas operations, the Company uses a
15 similar natural gas "Factor 4" allocator for purposes of
16 allocating natural gas service costs common to Washington and
17 Idaho.³ This factor is developed using the following four
18 factors:

- 19 (1) Direct O&M and A&G costs, excluding labor and
20 resource costs that are assigned to Washington and
21 Idaho natural gas service.
22
23 (2) Direct O&M and A&G labor costs that are assigned to
24 Washington and Idaho natural gas service.
25
26 (3) Number of customers for Washington and Idaho
27 natural gas service.
28
29 (4) Net direct plant that is assigned to Washington and
30 Idaho natural gas service.
31

32 The calculations to develop the Factor 4 allocators are
33 provided in Exhibit No. 7, Schedule 1.

34 **Q. And finally, how are Joint Applicants proposing to**

³ The allocation of the Rate Credit to Oregon natural gas customers will have already been determined using the Factor 7 allocator explained earlier.

1 **spread the Rate Credit among the electric and natural gas**
2 **service schedules within each state?**

3 A. For Avista's electric service schedules, the Joint
4 Applicants are proposing to spread the Idaho electric Rate
5 Credit on a uniform percent of base revenue basis. The Joint
6 Applicants chose this method of rate spread because it
7 generally matches how the common costs discussed earlier are
8 presently being recovered from customers. For the spread of
9 the Rate Credit within each service schedule (i.e., rate
10 design), the Joint Applicants applied the Rate Credit to the
11 volumetric energy blocks on a uniform cents per kWh basis.
12 Page 2 of Exhibit No. 7, Schedule 2 provides the proposed rate
13 spread and rate design of the electric Rate Credit.

14 For Avista's natural gas service schedules, the Joint
15 Applicants are proposing to spread the Idaho natural gas Rate
16 Credit on a uniform percent of margin basis. As with the
17 electric rate spread, the Joint Applicants chose this method
18 of rate spread because it generally matches how the common
19 costs discussed earlier are presently being recovered from
20 customers. For the spread of the Rate Credit within each
21 service schedule (i.e., rate design), the Joint Applicants
22 applied the Rate Credit to the volumetric energy blocks on a
23 uniform cents per therm basis. Page 2 of Exhibit No. 7,
24 Schedule 2 provides the proposed rate spread and rate design

1 of the natural gas Rate Credit.

2 **Q. When would those credits be reflected in customers'**
3 **billing rates?**

4 A. Joint Applicants propose to have the Rate Credit go
5 into effect on the first day of the month following the month
6 in which the transaction closes. For example, if the
7 transaction closes on October 1, 2018, the Rate Credit would
8 go into effect on November 1, 2018. This timing will allow
9 time for Avista to file conforming tariffs with the
10 Commission, and give the Commission adequate time for review.

11 **Q. Have the Joint Applicants filed tariffs that would**
12 **implement the proposed Rate Credit?**

13 A. Yes. The Joint Applicants have developed electric
14 and natural gas proforma tariffs outlining the terms and
15 conditions of proposed Rate Credit, and they are included in
16 Exhibit No. 7, Schedule 4. Joint Applicants would file
17 conforming tariffs prior to the Rate Credit effective date to
18 implement the credit, if the Commission approves the Proposed
19 Transaction.

20 **Q. Will the per kWh or per therm Rate Credit be static**
21 **over the 10-year period?**

22 A. No. Joint Applicants are proposing that the
23 allocation factors used to spread the Rate Credit by service
24 and by state be updated over time, such that the most current

1 allocation factors used in the most recent general rate case
2 are used for purposes of allocating the Rate Credit. By
3 updating these factors at the conclusion of a general rate
4 case, they will be consistent with the allocation factors used
5 in establishing base retail rates for customers at the time.

6 In addition, as explained earlier, as the annual benefits
7 to customers are rolled into base retail rates over time, the
8 separate Rate Credit on Schedules 73 and 173 will change.

9

10 **III. REGULATORY COMMITMENT NOS. 20, 23, 26-28, 31-32**

11 **Q. What are the regulatory commitments offered by**
12 **Avista and Hydro One as part of Joint Applicants' request for**
13 **approval of the Proposed Transaction that you are addressing**
14 **in your testimony?**

15 A. Joint Applicants are offering the following
16 regulatory commitments that I am supporting:

- 17 • Compliance with Existing Commission Orders -
18 Commitment No. 20
- 19 • Cost Allocations Related to Corporate Structure
20 and Affiliate Interests - Commitment No. 23
- 21 • FERC Reporting Requirements - Commitment No. 26
- 22 • Participation in National and Regional Forums -
23 Commitment No. 27
- 24 • Treatment of Confidential Information -

1 Commitment No. 28

- 2 • Annual Report on Commitments - Commitment No. 31
3 • Commitments Binding - Commitment No. 32

4 **Q. What is Joint Applicants' commitment related to**
5 **compliance with existing Commission Orders (Commitment No.**
6 **20)?**

7 A. Under this commitment, Olympus Holding Corp. and
8 its subsidiaries, including Avista, acknowledge that all of
9 the existing orders issued by the Commission with respect to
10 Avista (or its predecessor, Washington Water Power Co.) remain
11 in effect, and are not modified or otherwise affected by the
12 Proposed Transaction.

13 **Q. Please explain the commitment associated with Cost**
14 **Allocations Related to Corporate Structure and Affiliated**
15 **Interests (Commitment No. 23).**

16 A. In Commitment No. 23, Avista makes specific
17 commitments related to Cost allocations related to corporate
18 structure and affiliated interests. Avista agrees to provide
19 cost allocation methodologies used to allocate to Avista any
20 costs related to Olympus Holding Corp. or its other
21 subsidiaries, and commits that there will be no cross-
22 subsidization by Avista customers of unregulated activities.

23 The cost-allocation methodology provided pursuant to
24 this commitment will be a generic methodology that does not

1 require Commission approval prior to it being proposed for
2 specific application in a general rate case or other
3 proceeding affecting rates. Avista will bear the burden of
4 proof in any general rate case that any corporate and
5 affiliate cost allocation methodology is reasonable for
6 ratemaking purposes. Neither Avista nor Olympus Holding Corp.
7 or its subsidiaries will contest the Commission's authority
8 to disallow, for retail ratemaking purposes in a general rate
9 case, unreasonable, or misallocated costs from or to Avista
10 or Olympus Holding Corp. or its other subsidiaries.

11 With respect to the ratemaking treatment of affiliate
12 transactions affecting Avista, the Joint Applicants will
13 comply with the Commission's then-existing practice;
14 provided, however, that nothing in this commitment limits
15 Avista from also proposing a different ratemaking treatment
16 for the Commission's consideration, or limit the positions
17 any other party may take with respect to ratemaking treatment.

18 Avista will notify the Commission of any change in
19 corporate structure that affects Avista's corporate and
20 affiliate cost allocation methodologies. Avista will propose
21 revisions to such cost allocation methodologies to
22 accommodate such changes. Avista will not take the position
23 that compliance with this provision constitutes approval by

1 the Commission of a particular methodology for corporate and
2 affiliate cost allocation.

3 **Q. For Commitment No. 26, "FERC Reporting**
4 **Requirements", what have Joint Applicants committed to as a**
5 **part of the Proposed Transaction?**

6 A. Avista will continue to meet all the applicable FERC
7 reporting requirements with respect to annual and quarterly
8 reports (e.g., FERC Form 1, 2, 3q) after closing of the
9 Proposed Transaction.

10 **Q. As it relates to Avista's "Participation in**
11 **National and Regional Forums", what have Joint Applicants**
12 **committed to as a part of this transaction (Commitment No.**
13 **27)?**

14 A. Under this commitment Avista agrees that it will
15 continue to participate, where appropriate, in national and
16 regional forums regarding transmission issues, pricing
17 policies, siting requirements, and interconnection and
18 integration policies, when necessary to protect the interests
19 of its customers.

20 **Q. Please explain the commitment addressing the**
21 **"Treatment of Confidential Information," (Commitment No. 28).**

22 A. Commitment No. 28 states that, "Nothing in these
23 commitments will be interpreted as a waiver of Hydro One's,
24 its subsidiaries', or Avista's rights to request confidential

1 treatment of information that is the subject of any of these
2 commitments."

3 **Q. Please describe Commitment No. 31, "Annual Report**
4 **on Commitments".**

5 A. By May 1, 2019 and each May 1 thereafter through
6 May 1, 2023, Avista will file a report with the Commission
7 regarding the implementation of the commitments as of December
8 31 of the preceding year. The report will, at a minimum,
9 provide a description of the performance of each of the
10 commitments. If any commitment is not being met, relative to
11 the specific terms of the commitment, the report will provide
12 proposed corrective measures and target dates for completion
13 of such measures.

14 **Q. Please describe Commitment No. 32, "Commitments**
15 **Binding".**

16 A. While there is more specific language contained
17 within Commitment No. 32, in short, Hydro One and Avista
18 acknowledge that the commitments being made by Hydro One and
19 Avista are binding only upon them, their affiliates where
20 noted, and their successors in interest. Further, the Joint
21 Applicants are not requesting in this proceeding a
22 determination of the prudence, just and reasonable character,
23 rate or ratemaking treatment, or public interest of the
24 investments, expenditures or actions referenced in the

1 commitments, and that Parties in appropriate proceedings may
2 take such positions related to those items as they deem
3 appropriate.

4

5 **IV. ACCOUNTING FOR MERGER-RELATED COSTS**

6 **Q. Please describe how Avista is accounting for the**
7 **costs associated with the Proposed Transaction.**

8 A. All costs associated with evaluating and executing
9 on the Proposed Transaction are being separately tracked and
10 recorded below-the-line to a nonoperating account. This
11 includes internal labor, outside services, travel, and all
12 other associated costs.

13 Attached as Exhibit No. 7, Schedule 3 is Avista's "Direct
14 Assignment Protocol," developed by Avista for the assignment
15 of costs associated with the Proposed Transaction. The
16 Protocol addresses the accounting for costs both prior to the
17 closing of the transaction, as well as the accounting for
18 costs following the closing.

19 **Q. Following the closing of the transaction, how will**
20 **Avista account for the costs associated with time and expenses**
21 **incurred by Avista employees and Hydro One employees for any**
22 **services or work between the two companies?**

23 A. To the extent Avista employees dedicate time and
24 incur costs related to the operations of Hydro One, those

1 costs will be directly assigned and billed to Hydro One, and
2 would not be borne by Avista's customers. Likewise, should
3 Hydro One employees dedicate time and incur costs associated
4 with Avista's operations, such costs would be directly
5 assigned and billed to Avista. If a Hydro One employee's time
6 and costs are related to Avista's regulated utility
7 operations, the costs would be subject to review and approval
8 by the Commission prior to being recovered in retail rates.
9 The Company expects such assignment of costs, both to Hydro
10 One and from Hydro One, to be relatively small, especially in
11 the near-term, since Avista will continue to operate as a
12 standalone utility.

13 At this point in time, there are no plans to combine any
14 specific utility operations. In the future, however, if
15 opportunities arise for the consolidation of certain Avista
16 and Hydro One utility functions, where the utilities have an
17 opportunity to benefit from specialized expertise or to
18 achieve efficiencies, it may be appropriate to develop
19 additional or different direct assignment or allocation
20 protocols.

21 **Q. Is Avista currently using the proposed Direct**
22 **Assignment Protocol with other existing affiliate companies**
23 **of Avista?**

1 A. Yes. In 2014 Avista acquired Alaska Energy and
2 Resources Company (AERC), including AEL&P, which provides
3 electric service to customers in the City and Borough of
4 Juneau, Alaska. We are using the same Protocol for these
5 companies as we will use for the Avista/Hydro One Proposed
6 Transaction.

7 To the extent Avista's general office employees spend
8 time providing services and support to our existing
9 subsidiaries, these costs are charged to suspense accounts
10 (Deferred Debit Account No. 186), are loaded for benefits,
11 and are then established as a receivable (FERC Account No.
12 146) when billed to the subsidiary. If other resources are
13 expended during the course of this work, such as travel or
14 consulting services, these costs are also charged to suspense
15 accounts and billed to the subsidiary. All corporate services
16 provided, and costs incurred, are direct billed to
17 subsidiaries at cost. No additional margin or profit is
18 included and no assets are allocated. This assignment of
19 Avista costs, which are then billed back to the subsidiary at
20 cost, serve to reduce the utility's expenses.

21 As indicated earlier, if Hydro One's employees were to
22 provide support for Avista's utility operations, such costs
23 would be directly assigned to Avista. Avista will use the
24 same methodology for direct assignment of costs related to

1 its relationship with Hydro One, as it is with AERC and AEL&P,
2 as per the attached "Protocol for Direct Assignment" in
3 Exhibit No. 7, Schedule 3.

4

5 **V. RELATIONSHIP TO PENDING GENERAL RATE CASES**

6 **Q. Should the Proposed Transaction be consolidated**
7 **with Avista's pending electric and natural gas general rate**
8 **cases (Case Nos. AVU-E-17-01 and AVU-G-17-01)?**

9 A. No. As explained by Mr. Morris, following the close
10 of this transaction, there will be little to no change in the
11 operations of Avista, as compared to Avista's operations prior
12 to the transaction.

13 There will be some cost savings immediately following
14 the closing of the transaction, such as reduced expenses
15 associated with Avista no longer having publicly traded common
16 stock, fewer non-employee members of the Avista Board of
17 Directors, and other cost savings explained by Mr. Thies.
18 These savings, however, will be covered by the proposed Rate
19 Credit. Avista and Hydro One are proposing to flow through
20 to Avista's electric and natural gas retail customers a Rate
21 Credit beginning at the time the Proposed Transaction closes
22 (through the separate tariff Schedules 73 and 173).
23 Therefore, the costs which are currently embedded in either
24 existing retail rates or the current rate case, which will be

1 reduced as a direct result of the Proposed Transaction, will
2 be immediately credited back to customers beginning at the
3 time the Proposed Transaction closes, through the Rate Credit.

4 Furthermore, the pending general rate cases are
5 scheduled to be completed on or before January 1, 2018. A
6 decision on this Proposed Transaction filing likely will not
7 occur prior to this date. Thus, at the time a decision is
8 due in the general rate cases, it will not be known whether
9 the Proposed Transaction will be approved, and therefore
10 whether there will, in fact, be any merger-related cost
11 savings.

12 **Q. Does this conclude your pre-filed, direct**
13 **testimony?**

14 A. Yes it does.